

The GROW model

The GROW model is widely applied in coaching to improve the performance of professionals and provides a useful set of questions. These can help you to clarify and achieve your own goals, or can be used in a coaching or mentoring conversation - for example with a researcher. GROW is an acronym for the following series of words.

- 1) **GOAL**
 - What is the desired outcome?
- 2) **REALITY**
 - What is currently happening?
- 3) **OPTIONS**
 - What could you do?
- 4) **WILL**
 - What will you do?

Answer each question in the sections below to try this process for yourself, or use the questions to guide you through a coaching conversation.

GOAL

- What do you want to achieve?
- What do you really want to be the outcome?
- What would you like to have happen?
- When do you want to achieve it by?
- How is that positive, challenging attainable, measurable?

REALITY

- What is happening now? (What, when, where, how much)
- Who is involved?
- What have you done about this so far?
- What has been the effect of what you have done so far?
- What are the major constraints to finding a way forward?

OPTIONS

- What options do you have?
- What else could you do?
- In what other ways could you approach this?
- What are the benefits and costs of each?
- Would you like another suggestion? (more directive)

WILL

- Looking at these options, on a scale of 1 to 10 on how realistic do they seem?
- Which option will you choose?
- What deadlines will you set for yourself?
- Will this meet your goal?
- What obstacles could you face?
- How will you overcome them?
- Who needs to know?
- For each chosen option, what specifically will you do?

- What help or support do you need?
- What is the first step that you will take?
- What is your level of commitment, on a scale of 1 to 10, to each option?

Based on

Whitmore, J. (1993) *Coaching for performance*. pp. 113 Nicholas Brearley Publishing Ltd.